



| Team # | Lean-Six Sigma Team Project Summary | | | | | | | | | | Date: APRIL 2012 | |
|--------|-------------------------------------|---|-----------------|----------------|------------|---------------------------------------|-----------------------------|---|--|----------------------------------|-------------------------------|-------------------------|
| | Project | Project Goal | DMAIC Phase | Team Leader | Champion | Black Belt/ Green Belt/ PI Support | Assigned to What Council | What are the current actions to reach goal | Criteria for Taking Action (Notify BB) | Who Acts | Project Completion Date | Continue or Complete |
| 1 | CLABSI | Ultimate goal is to obtain Zero CLABSI rate. | Control | V.DeChirico | R.Smith | W.Lester | Pt Safety Clinical | Instituted CLABSI bundles and monitored for compliance during rounding | When rate goes above zero. | RN Staff | Apr-12 | Complete |
| 2 | CAUTI | Reduce and ultimately prevent symptomatic CA-UTI | Control | V.DeChirico | R.Smith | W.Lester | Pt Safety Clinical | Catheters are inserted only when necessary -- removed ASAP. Use aseptic technique with appropriate hand hygiene and PPE Only properly trained persons insert. Properly secure catheters after insertion to prevent movement Maintain a sterile / closed drainage. Maintain unobstructed urine flow | When rate goes above zero. | RN Staff | Apr-12 | Complete |
| 3 | Adverse medication Events | Eliminate Adverse Drug Events | Analyze/Improve | M.Curci | B.Hall | B.Rosenzweig | Pt Safety Clinical | List of "do-not-use abbreviations" for all hand-written orders and documentation | When an event occurs or a near miss | Pharmacy Staff | Ongoing | Continue |
| 4 | Falls | Reduce Fall Rate to 2.0 | Analyze/Improve | P. Petrocelli | B.Hall | B.Rosenzweig | Pt Safety Clinical | Patient and Family Education on Fall Prevention. ROUNDING for PPP. | Fall rate goes above 3.0 requires action mode of continuous evaluation of falls. | Staff RNs PCTs | Ongoing | Continue |
| 5 | BH Falls | Behavioral Health to identify interventions to sustain or reduced Fall rate 10 % lower than 4.49 (4.05) | Control | P. Petrocelli | B.Hall | W.Lester | Pt Safety Clinical | All patients 50 years and older on Ativan PRN are assessed for 1dose every 6hours rather than every 4hours. PRN to suggest they call the MD to follow the dose reduction plan above. Increase awareness of sedations & narcotics administration towards Falls | When the rate goes above 5.0 | RN Staff PCTs | Mar-12 | Complete |
| 6 | Pressure Ulcers | Reduce HA Pressure Ulcers to zero | Control | P. Petrocelli | R.Smith | W.Lester | Pt Safety Clinical | Frequent re-distributing tissue loads Keeping skin protected with barrier cream Maintaining a proper dietary intake | Review all HA PU stage III & IV | P.Petrocelli | Dec-12 | Complete |
| 7 | Preventing VTE | Decrease the incidence of preventable VTE | Control | C.Garzon | R.Smith | B.Hall | Pt Safety Clinical | Assess all admitted, transferred and post op patients for VTE risk using the standardize protocol Provide early appropriate VTE prophylaxis, including pharmaceutical and mechanical approaches | When one patient is missed | ICU RN Staff | Jan-12 | Complete |
| 8 | Rapid Response Team | Increase RRT calls to 20 calls per 1000 discharges. Zero non Critical care cardiopulmonary arrests, and decrease unplanned transfers to the Critical Care Unit. | Control | M.LaForgia | R.Smith | B.Hall | Pt Safety Clinical | Modified Early Warning Scoring System based on JCMC criteria and evidence based literature findings. Ongoing education for medical/surgical staff. | Decrease rate of patients being admitted to Critical Care within 24 hours of admission. (failure to rescue) when rate goes above 12% | RRT | Apr-12 | Complete |
| 9 | Sepsis | Reduce ALOS and Reduce Mortality Rate | Measure/Analyze | M. LaForgia | Dr. Flores | C.Garzon | Pt safety Clinical | Early identification system | TBA | Dr. Flores | Ongoing | Continue |
| 10 | VAP | maintain VAP rate below the national benchmark. Ultimate goal is to obtain Zero VAP rate | Control | C.Garzon | Dr.Flores | B.Hall | Pt Safety Clinical | Standardized mouth care, awakening and breathing trials, glucose control protocols, PUD and DVT prophylaxis placed on admission order sets | When the rate goes above zero. | RN Staff ICU | Mar-12 | Complete |
| 11 | Obstetric Adverse Events | Eliminate Elective Inductions and Elective C-Sections of patients under 39 weeks gestation. | Analyze/Improve | Dr. M. Bimonte | B. Hall | R.Dalalian | Pt Safety Clinical | Implementing the Elective Induction and Elective C-section Bundles. Peer Review of elective C/S . | Bundle sheets not filled out. Elective Induction and Scheduled C-Section of patients under 39 weeks. | Nurse Manager; Dr. Bimonte | Ongoing | Continue |
| 12 | CORE Measures | Achieve 100% ACS | Control | B. Rosenzweig | R.Dalalian | B.Hall | Pt Safety Clinical | Outlier corrections | Score falls below 98% | Nurse Manager / Chief of Service | Ongoing | Continue |
| 13 | Likelihood to Recommend | Top Quartile Nationally | Define | R. Pamplona | R.Smith | T.Toney | Operations | Adopt AIDET, VP Rounding, discharge phone calls | If score falls below 60% | R.Pamplona | Ongoing | Continue |
| 14 | LOS | Decrease LOS 0.5 Days to 4.3 days | Improve | L. Baillie | D. Ratner | W. Lester | Strategic/ Business | Focus on Weekend discharges(Sunday) | LOS goes above 4.8 | Dr. Garay/Ratner /Baillie | Ongoing | Continue |
| 15 | Eloperments | Reduce the number of elopements | Define/Measure | M.Sanchez | B.Hall | W.Lester | Operations | Install alarm system of Peds units. Review and revise policy with the Risk Management Dept. Security locking all doors leading towards employee elevators, only card key swipe exit. Recommend to the EOC committee for a better wander guard system. | Number increases to 2 per day | M. Sanchez | Dec-12 | Complete |
| 16 | Pain Management | Improve PG pain Score | Define/Measure | J.Kozzi | D. Ratner | R.Dalalian | Pt safety Clinical | Educate MD, RN, Resd, PA on use of narcotics, Assesment Process | Pain Score drops to 50% on HCAHPS | R.Smith/ RN Staff | Pending | Pending |
| 17 | IV Infiltrates | Reduce to zero | Control | M. Dickerson | B.Hall | K. Caldas | Pt Safety Clinical | Monitoring each IV Infiltrate | Rate increases | NICU Staff | Dec-11 | Complete |
| 18 | Documentation | Improve documentation in the MR | Define | B.Keiser | R.Smith | W.Lester | Operations | Establish a Documentation review team | Chart Audit team finds increase in poor entries for dating, timing & signing | Dr. Garay | Monthly Chart Review | Conitnue |
| 19 | BH Readmission | Reduce Readmission Rate to 7% | Control | S.Bray | L.Sacco | W.Lester | Operations | Achieved target. Below target. | Rate goes above 10 | L.Sacco/ BH Staff | Dec-11 | Complete |
| 20 | MD Consults | Improve the timeliness and communication of physician consults | Improve | M.Bessette | K.Garay | W.Lester | Pt Safety Clinical | Consults must include a "reason" Tracking Log established. Compy with the MS Rules and Regs | Consult log shows times to respond beyond 24 hours/ reason missing | Dr. Garay/Ratner | Ongoing | Continue |
| 21 | CHF, PN Readmission | Reduce Readmission Rate by 20% | Control | L. Baillie | Dr. Ratner | W.Lester | QMSC | Home / post acute care management | Rate goes above 15 | Dr. Ratner | Final Stage | Presentation at CMS |